



GFP 2011
CG DRAFT Joint Workplan
Draft as of 20 September 2010

CG = Catalytic Group

FAO = Food and Agriculture Organization of the United Nations

GFP = Growing Forest Partnerships

IIED = International Institute for Environment and Development

IUCN = International Union for Conservation of Nature

RG = Reference Group

	Key activity area	Specific task / activity	Responsibility	Timeline
1	GFP Internal Tasks			
1.1	Establish GFP Governance Structure Objective: To establish efficient, effective and transparent governance structure to implement and steer the GFP initiative			
	Reference Group	Provide the RG with regular updates about strategic in-country and international processes and activities using Skype, email and telephone conferencing.	IIED – with inputs provided by FAO and IUCN	Regularly throughout the year
		Share copies of all reports submitted to donors with the RG.	IIED – with inputs provided by FAO and IUCN	Twice yearly – March/April and August/September
		Consider and approve the activities and budget plans developed by the CG to be carried out under GFP.	RG – with inputs from the CG	During RG meetings

		Convene two RG meetings in 2011.	FAO (Spring) and IIED (Autumn)	February/March & October/November
		Ensure that the RG has a regionally balanced composition.	IIED with support from the CG	Ongoing throughout 2011
	Catalytic Group	Convene regular CG meetings via conference calls or in person to discuss progress being made at country and international levels.	CG	At least quarterly
		GFP coordinators from FAO, IUCN and IIED will regularly visit GFP countries.	CG	Ongoing throughout 2011
		CG meetings will take place after each RG meeting in order to build on the feedback given by the RG and plan the implementation of strategic decisions made by the RG.	FAO (March) and IIED (October)	March and October
		CG will become better networked and work more closely with other partners and institutions focused on local control of forests.	CG and RG	
	In-country	Continue supporting the sharing of lessons learned about in-country governance structures with the G3 and ILCF	CG and RG	Ongoing throughout 2011
		Continue to create linkages between those working on in-country governance structures and members of the RG to ensure shared learning. Include in-country representatives in RG meetings.	CG	Ongoing throughout 2011
1.2	Develop GFP business plan: “Beyond 2011” Objective: To develop conceptual ideas and a framework for GFP activities beyond 2011			
		Using the framework developed in 2010, the lesson learning document, inputs from stakeholder groups and recommendations from the MTR finalise the conceptual framework for GFP beyond 2010	IUCN with inputs from CG, RG and other key GFP stakeholders	Ongoing throughout 2011
		Using the conceptual framework of GFP beyond 2011 facilitate discussions with key donors to assess opportunities for GFP activities	CG	Ongoing throughout 2011
1.3	Establish a GFP monitoring system Objective: The Theory of Change is widely understood and used to track changes and prove impacts within GFP networks and beyond			
		Consolidate the identification of key monitoring indicators at the international level.	IIED – with input from CG and RG	Ongoing throughout 2011
		Consolidate the identification of key indicators at the local level by providing support to in-country teams.	IIED	Ongoing throughout 2011
		Follow up on 2010 in-country national workshops.	IIED	Ongoing throughout 2011

		Publication on Theory of Change: collate all the Theory of Changes and build a GFP common picture with focus on partnerships + include lessons learned from the country exchanges and workshop results	IIED	July 2011
2	Partnership development activities			
2.1	Development of in-country GFP activities Objective: To support in country led processes to strengthen and create multistakeholders partnerships to ensure a sustainable and equitable use of forest resources.			
	Ghana	Continue supporting capacity building for the benefit of forest stakeholder groups	IUCN with support from FAO	Ongoing throughout 2011
		Continue providing guidance on field project interventions to improve forest governance and inter-sectoral linkages	IUCN with support from FAO	Ongoing throughout 2011
		Using the outcomes of the governance reform, tenure, effectiveness of forest sector aid and the GFP diagnostics refine and package key messages to influence forest investment	IUCN with support from FAO and inputs from IIED communication work	Ongoing throughout 2011
	Guatemala	Support the creation of the national forest roundtable with representatives from the sub-national forest roundtables and other national forestry stakeholders	FAO	Ongoing throughout 2011
		Organize and implement the first national meeting of the national forest roundtable which will include representatives from the sub-national forest roundtables	FAO	First quarter of 2011
		Strengthen and consolidate the Alianza's position as a key actors in the national and international forest dialogue on forest and forest related issues	FAO	Ongoing throughout 2011
		Organize and implement the second national meeting of the national community organizations (Alianza members and others)	FAO	First quarter of 2011
		Continue supporting networking and the creation of linkages between the forest fora and closely related sectors, such as climate change/REDD and biodiversity	FAO and IUCN	Ongoing throughout 2011
		Continue strengthening the National Forest Financing Unit, sharing information about forest finance issues, and supporting implementation of the forest financing instrument	FAO	Ongoing throughout 2011
		Continue supporting the building of the capacities of forest small-holders to be able to develop, secure financing for and implement business plans	FAO and IUCN	Ongoing throughout 2011

		Support the GFP team in identifying and implementing additional specific activities identified for 2011	FAO and IUCN	Ongoing throughout 2011
	Mozambique	Emphasize site based documentation and sharing of lessons with all stakeholders at the national level.	FAO	Ongoing throughout 2011
		Forge linkages between GFP and the ongoing national REDD strategy currently under development. This should be carried out in collaboration with the Ministry of the Environment and Department of Forestry.	FAO	Ongoing throughout 2011
		Monitor the letter of agreement with Centro Terra Viva (signed between FAO and CTV July 2010). Letter of Agreement stipulates that CTV is responsibility for coordinating and facilitating GFP in Mozambique.	FAO	Ongoing throughout 2011
	Nepal	Facilitate in-country diagnostics to identify priorities and gaps.	IUCN	Ongoing throughout 2011
		Building on national diagnostics strengthen further local voices and visions of forest sector restructuring through local level networking and dialogues	IUCN	Ongoing throughout 2011
		Engage wider public in the forest sector restructuring processes through wider media	IUCN	Ongoing throughout 2011
	Liberia	Continue monitoring the implementation of agreed upon activities by the selected NGO (Forest Cry Liberia), including: Provide support in the identification of partners knowledgeable about NTFP in Liberia and the raising of awareness through training of community members of selected counties in inventory, harvesting methods, post harvesting treatment and marketing of NTFP Continue supporting the inclusion of key aspects of NTFP inventory, harvesting, post-harvesting and trade in the curricula of Liberian Forestry Education Institutions Continue supporting the development and testing of a Market Information System (MIS) for selected NTFPs and the development of a proposal on a micro-financing system to support the development of Small and Medium Forestry Enterprises (SMFE) in selected local communities to enable them to later present a project in the next call for proposals of the NFP Liberia	FAO	Ongoing throughout 2011
		Facilitate the consultation process of the community forestry development committees (cfdc), leading to the development of an in-	FAO	First quarter of 2011

		depth study of the capacity building needs f the fifteen cfdc's		
		Using the strategic plan for the improvement of FDA's institutional capacity undertake discussion with in-country partners to support the implementation of the plan	IUCN with support from FAO	Ongoing throughout 2011
		Provide additional support to follow up on the chain-sawing regulations work in 2010; Facilitate the drafting of a regulatory framework to bring Chain sawing in compliance with existing timber harvesting laws and regulations including chain-of-custody; Provide training to Chain-saw operators to improve their productivity and reduce waste; facilitate easy access to appropriate micro-financing to communities interested in engaging in Chain sawing;	IUCN	Ongoing throughout 2011
		Support the country in conducting a second call for proposals to consider further GFP related activities to take place during the second year of Liberia's GFP	FAO and IUCN	Spring 2011
2.2	Support knowledge exchange between country level activities and the international forest policy dialogue <u>Objective:</u> To share and amplify GFP and other initiatives success stories and feed them back into the current international debate on investing in locally controlled forests			
		Using the outputs of the 2010 exchange visits consolidate lessons learning and disseminate as part of the GFP monitoring and communication system	IIED in collaboration with IUCN and FAO	
		Follow up on the Guatemala-Peru exchange visit	IUCN - with inputs from IIED and FAO	
		Organize and convene an exchange visit between Nepal and Laos.	FAO – with inputs from IUCN and IIED	
		Organize and convene an exchange visit between Ghana, Liberia and Burkina Faso.	IUCN – with inputs from FAO and IIED.	
2.3	Offer Quality Assurance <u>Objective:</u> To ensure accountability of the GFP partnership building process			

	<i>through a transparent communication with partners, sound monitoring and evaluation process and dissemination of information from the local to the global levels and vice versa</i>		
	Publish the summary results of the mid-term (MTR) review in English, Spanish and Portuguese.	IIED	January – March 2011
	Facilitate a final external evaluation of GFP and publish the summary results	IIED, CG	January 2012
2.4	Design and implement a GFP international process – “investment in locally controlled forestry”. Objective: 1. To ensure that investment streams, especially those emerging from climate change initiatives, address the concerns of forest dependent people and contribute to the positive role of indigenous peoples, local communities and forest smallholders in the control and management of forests. 2. Steer the development of key tools, analyses, and initiatives to better use and link existing data, in close consultation with the G3 and potential investors, to guide and support greater and improved investment in locally controlled forestry		
	Continue participation in the advisory group to provide technical input into the design and implementation of activities identified through the 2010 dialogue process to guide and support greater and improved investment into locally controlled forestry	CG in-conjunction with G3	Ongoing throughout 2011
	Support the implementation of the work plan agreed with the ILCF stakeholders (G3 and investors) and develop: 1. typology of investment models; 2. ILCF principles or guidelines; 3. an investment process model; and 4. information on innovative mechanisms for increasing and securing investment.	CG in-conjunction with G3	Ongoing throughout 2011
	Design and implement field dialogues to strengthen field-based linkages established during the investors dialogue around PPP () and governments role in ILCF and markets	IUCN with CG support	Ongoing throughout 2011
	Stimulate other tools and data. Explore with other organisations how other tools and data that support ILCF might be developed.	IIED CG in-conjunction with G3	Dec 2011
	Stimulate projects through the G3 and in-country activities to demonstrate practical field examples to a wider audience	CG in-conjunction with G3	December 2011

Comment [G1]: The WB needs to provide funds for an evaluation post 2011. To be discussed at the next RG meeting in Gaute

		Identify key architects of functional beneficiary controlled 'soft' investment mechanisms and interview them with respect to the management and access and distribution options identified in the work above	CG in-conjunction with G3	January 2011
		Conduct new analysis. Gather and analyze quantitative aspects of ILCF- the types, scale, and return profiles of current and potential ILCF projects – and on the financing facilities ILCF might typically require	IIED CG in-conjunction with G3	March 2011
		Support and link up existing information and networking initiatives on ILCF including good stories from the G3 alliance	CG in conjunction with the G3	Sept 2011
		Develop a clear set of options for special grants mechanisms for investing in locally controlled forestry	IIED CG in conjunction with the G3	January 2011
		Linked to the 2010 work on a locally controlled fund explore options for disseminating lessons based on FIP consultations on a IP and community groups special grants mechanism	CG in conjunction with the G3	March 2011
		Promote the options identified in the report together with IUCN in the consultation process and more broadly with potential donors (including the FIP)	CG in conjunction with the G3	January 2011
		Provide support to the rights holders groups to strengthen their role, recognition and influence networks and policy influence within the forestry sector at international and regional level.	CG in conjunction with G3	Ongoing throughout 2011
3	GFP outreach Objective: The added value of GFP is mainstreamed and recognized locally (at country level) and internationally			
3.1	Communications Objective: 1. Communication mechanisms to ensure a constant flow of information from the local to the global are in place. 2. GFP Lessons learned are captured in country and disseminated internationally			
		Regularly update the web site in English/Spanish and Portuguese and use it as window where partners can post their news/relevant information (increase interaction with local partners)	IIED – with input from FAO and IUCN	Ongoing throughout 2011
		Maintain and update GFP wiki.	CG	Ongoing throughout 2011
		Produce GFP newsletter every 3 months in 3 languages	IIED – with inputs from FAO and IUCN	Ongoing throughout 2011

		Disseminate reports and publications.	IIED	Ongoing throughout 2011
		Support GFP country teams in further elaborating the outline of their communication strategy. Foresee training workshops in the first 6 months of 2011	IIED	Ongoing throughout 2011
		Production of comms materials such as posters, flyers, etc to be used at conferences/events)	IIED	Ongoing throughout 2011
		Follow up on the Canopy of friends project by making short movies with in-country partners on how GFP partnerships are operating	IIED	Ongoing throughout 2011
		Publication 2 Policy Briefings on Theory of Change/Building Partnerships and on ILCF	IIED	May 2011 and October 2011
		Ensure GFP presence and visibility at international meetings as agreed with CG and RG.	IIED	Ongoing throughout 2011
		Publication of "Stories of Change": Collect stories few stories of change: six or seven stories of in-country success stories on ILCF (see also in 2.2)	IIED	November 2011
3.2	Continue environmental NGO, Indigenous People and civil Society organization consultations <u>Objective:</u> To strengthen and expand GFP working network			
		Continue to strengthen the links made with IP and community groups through the FIP consultations.	IUCN, CG	Ongoing throughout 2011
		Support the ILCF and in-country civil society and community partners to engage in discussions with others.	CG	Ongoing throughout 2011
3.3	Grow and Expand the GFP initiative: Fund options in support of investing in LCF <u>Objective:</u> To explore translating GFP lessons learned in other countries and other fora			
		Facilitate and develop linkages with other interested actors so as to expand the GFP initiative's stakeholder involvement and potentially increase financial resources.	CG	Ongoing throughout 2011
		Convene discussions with the World Bank about possible continued GFP funding.	CG	Ongoing throughout 2011